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U.S. CEMENT INDUSTRY ANNUAL YEARBOOK 2023

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Construction and Economic Activity



Year (Billions 2009\$) (Billions 2009\$, SAAR) (Percent) (MT per \$Billion) (MT per \$Million) 2002 2003 2004 2005 2006 2007 2008 2009 2010 2011 2012 2013 2014 2015 2016 2017 2018 2019 2020 2021		Construction	Real GDP	Ratio Construction % of GDP	Ratio Portland Cement* to Construction	Ratio Portland Cement* to GDP
2003 2004 2005 2006 2007 2008 2009 2010 2011 2012 2013 2014 2015 2016 2017 2018 2019 2020 2021	Year	(Billions 2009\$)	(Billions 2009\$, SAAR)	(Percent)	(MT per \$Billion)	(MT per \$Million)
ZUZZ	2002 2003 2004 2005 2006 2007 2008 2009 2010 2011 2012 2013 2014 2015 2016 2017 2018 2019 2020					

^{*} Portland and Masonry

Source: U.S. Department of Commerce, Bureau of Economic Analysis, U.S. Geological Survey, PCA Market Intelligence

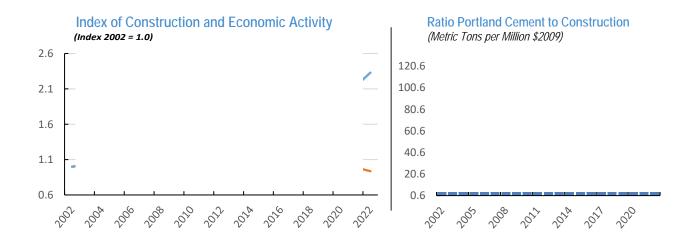


Table 2

Construction Put-in-Place (Billions of \$2009)



		404.4	10.1	227.1	24.2	221 =	27.0	27.0	
Year	Total	Residential	Total (%)	Nonresidential	Total (%)	Public	Total (%)	Other1	Total (%)
			Share of		Share of		Share of		Share of

Percent Chançe 2022 / 2021

¹ Public Utility, Farm Nonresidential, Miscellaneous Source: U.S. Department of Commerce, U.S. Census Bureau

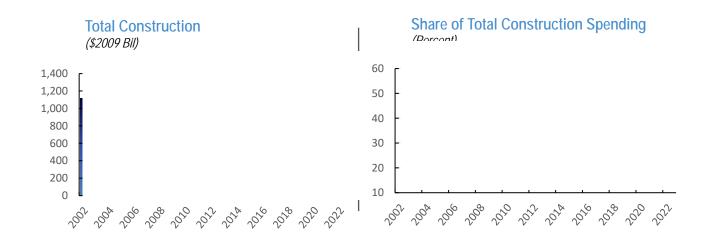


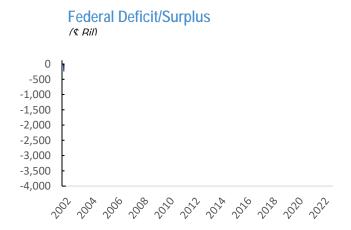
Table 3

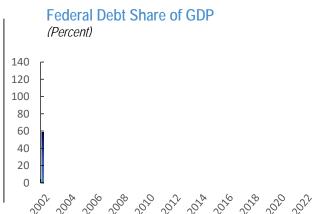
Government Deficits



Year	Federal Debt (\$ Bil)	Federal Deficit/ Surplus (\$ Bil)	Federal Deficit Share of GDP (%)	Federal Debt share of GDP (%)	Long-Term Interest Rate (%)	Nonminal GDP (\$ Bil)	
200							
200							
200							
200							
200							
200							
200							
200							
20 1							
20 1							
20 1							
20 1							
20 1							
20 1							
201							
20 1							
201							
201							
202							
202							
202	•	•				•	

Source: United States Department of Treasury, United States Federal Reserve





Foreign Trade



	Value of			Trade Deficit as	
	Exports	Value of Imports	Trade Deficit	a % of GDP	Value of USD
Year	(\$ Bil)	(\$ Bil)	(\$ Bil)	(%)	(Major Currencies Index)

2022 2,004 3,081 -1,00*I* 0.0 12*I*.0

Source: Bureau of Economic Analysis



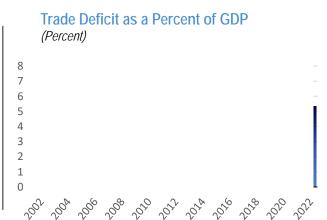


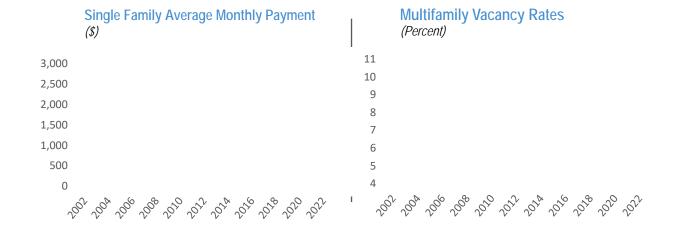
Table 5
Residential Drivers

* Estimated

Source: U.S. Census Bureau, Freddie Mac



Mortgage Rate Price Price (\$900) (\$\$) (\$\$) (\$\$) (\$\$) (\$\$) (\$\$) (\$\$) (Single Family Multifamily							
2(2(2(2(2(2(2(2(2(2(2(2(2(2	Year	Rate	Home Price	Monthly Payment	Home Buyers*	Rent	to Rent	Rate	Age Population*	
	2(2(2(2(2(2(2(2(2(2(2(2(2(2									





Net Residential Balance

		Annual Change in			New Net
Vaan	Households (000)	Households (000)	Single Family Starts (000)	Multifamily Starts (000)	Supply* (000)
Year	(000)	(000)	(000)	(000)	(000)

*Includes estimated data for Manufactured Home Placements after 2013 & subtracts estimated Demolitions after 2012 Source: U.S. Census Bureau

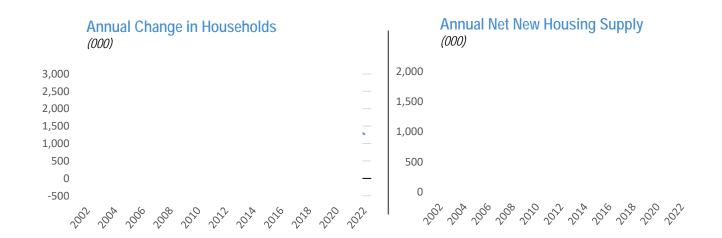


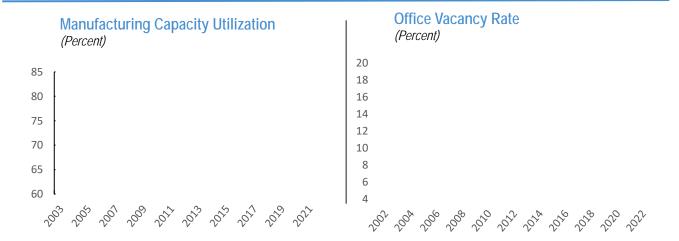
Table 7
Nonresidential Drivers



			<u>Institutional</u>					
	Manufacturing	Office	Retail		Change in		Healthcare	Pop 65+
	Capacity	Vacancy	Sales	Air Travel	Population	Student	Expenditure	Share of Total
	Utilization	Rate	Growth	Growth	5 - 19	Teacher	Share of GDP	Pop
Year	(%)	(%)	(%)	(%)	(%)	Ratio	(%)	(%)

*Estimate

Sources: U.S. Census Bureau, U.S. Department of Transportation, CB Commercial, U.S. National Center for Education Statistics, U.S. Department of Health, Bureau of Economic Analysis, Centers for Medicare and Medicaid Services, Federal Reserve Board



Public Drivers



	State/Local Share				Real Public Construction	
	of Total Public Construction ¹	State Governments Revenues ¹	State Revenue Per Capita ¹	Municipal Bond Rate	Spending Per Capita	
Year	(%)	(\$ Bil)	(\$)	(%)	(2009\$)	

Sources: U.S. Bureau of Economic Analysis, Moody's Investors Service, U.S. Census Bureau



¹ Based on nominal values



U.S. Cement Industry Consumption - Exports - Imports - Shipments

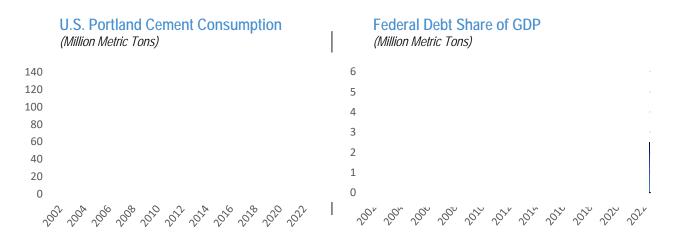
(Thousands of Metric Tons)

Consumption*

	Portland	Masonry		Cement	Cement	Change in	Total Shipments by
Year	Cement	Cement	Total	Exports	Imports	Stocks	Domestic Producers

Note: Domestic shipments include cement shipments from domestic manufacturers and cement shipments ground from imported clinker, but exclude finished cement imports.

Sources: U.S. Geological Survey, Department of Commerce - Foreign Trade Division, PCA Market Intelligence



^{*} Excludes Alaska, Foreign and Puerto Rico



U.S. Cement Industry Consumption - Exports - Imports - Shipments

(Year-Year % Change)

Consumption*

	Portland	Masonry		Cement & Clinker	Cement	Total Shipments by
Year	Cement	Cement	Total	Exports	Imports	Domestic Producers

Source: Calculated from Table 9 **U.S. Portland Cement Consumption U.S. Masonry Cement Consumption** Maar Vaar O/ Changal (Year-Year % Change) 20 20 10 10 0 0 -10 -10 -20 -20 -30 -40 -

Apparent Use of Portland Cement by Market

(Thousands of Metric Tons) 5 Year 5 Year Average 2018 2020 2021 2022 Share (%) Market 2019 **Average**

Total

Residential Buildings

New Housing Units Single Family Multi Family Improvements

Nonresidential Buildings

Industrial

Office

Hotels, Motels

Hospitals, Institutions

Religious

Educational

Other Commercial

Public Utility & Other

Farm Nonresidential

Oil & Gas Wells **Miscellaneous**

Public Construction

Buildings

Highways & Streets

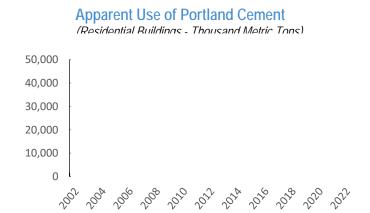
Military/Public Security

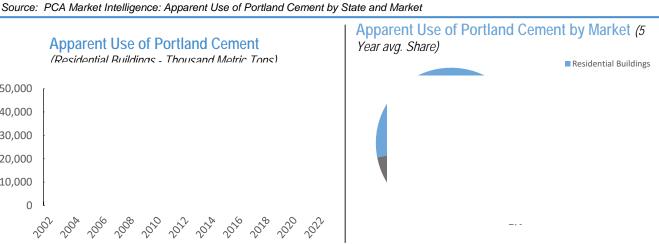
Conservation

Sewer Systems

Water Supply Systems

^{**}Nonresidential includes Public Utility, Farm, Oil & Gas, and Miscellaneous in pie chart





Alternative Measure of Cement Usage Intensity



Real Consturction \$ per Capita Year (000, \$2009) Portland Cement Consumption per Capita (000) (Metric Tons) Portland Cement Consumption per Million Construction \$ (Metric Tons)

Portland Cement Consumption per Construction Worker (Metric Tons)

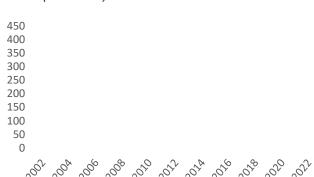
5 Year avg.

10 Year avg.

20 Year avg.

Sources: U.S. Dept. of Labor, U.S. Dept. of Commerce, PCA





Construction Spending per Capita (000, \$2009)

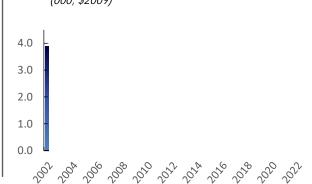


Table 13

Single Family Construction



			Payment share of	1st Time	Home		
	Single Family	Mortgage	Household	Home	Ownership	Single Family	Cement Tons
	Starts	Rate	Income	Buyers ¹	Rate	Cement	per SF Start
Year	(000)	(%)	(%)	(000)	(%)	(000 MT)	(Metirc Tons)

*Estimate

*Median household income has been estimated based on a 5 year average

¹Ages 30-39

Sources: PCA Market Intelligence, U.S. Geological Survey, U.S. Census Bureau, Moody's Analytics Estimated

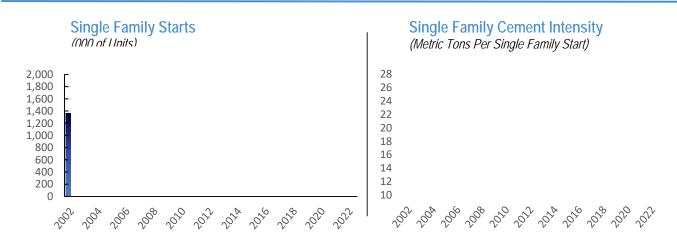


Table 14

Multifamily Construction



Voar	Multifamily Starts	Vacancy Rate	Mortgage to Rent Ratio	Population ¹	Age Population ²	Cement	Cement Tons per MF Start (Metirc Tons)
Year	(000)	(%)	(%)	(000)	(000)	(000 MT)	(Metirc Tons)

¹Ages 30-39

²Ages 65 and older

Sources: PCA Market Intelligence, U.S. Geological Survey, U.S. Census Bureau, Moody's Analytics Estimated

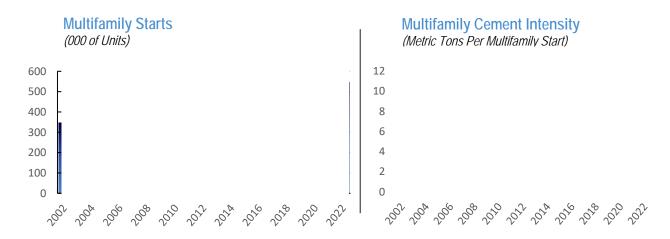


Table 15

Education Construction



	Education	School Age Share		Educational	Cement Tons Per
	Construction	of Population	Student Teacher	Cement	Million \$
Year	(\$2009 Bil)	(%)	Ratio	(000 MT)	(Metric Tons)

*Estimate

Sources: National Center for Education Statistics, PCA Market Intelligence: Apparent Use of Portland Cement & Construction Put-In-Place Trend Analysis, U.S. Census Bureau

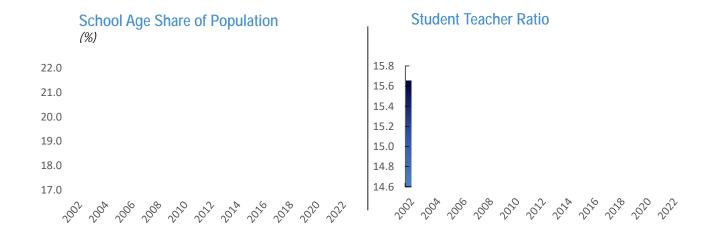


Table 16

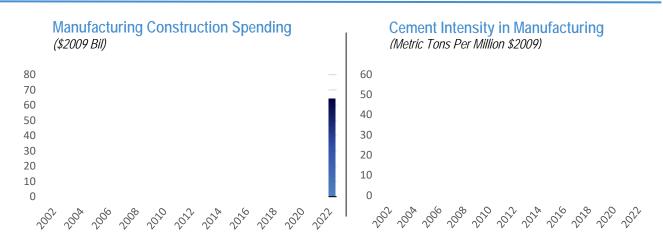
Manufacturing Construction



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		Industrial	Manufacturing	Change in	Industrial		
	Manufacturing	Production	Capacity	Manufacturing	Vacancy	Manufacturing	Cement Ions
	Construction	Index	Utilization	Employment	Rate	Cement	Per Million
Year	(\$2009 Bill)	(2007 = 100)	(%)	(000)	(%)	(000 MT)	(Metirc Tons)

Sources: PCA Market Intelligence, U.S. Geological Survey, U.S. Census Bureau, CB Commercial and Bureau of Labor Statistics



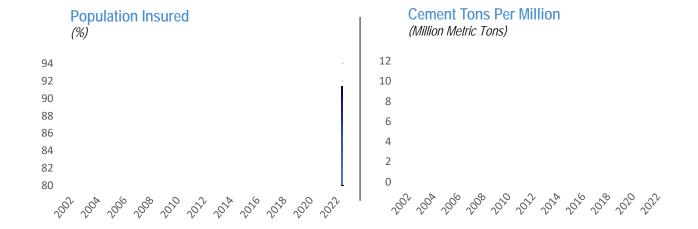
Medical Construction



	Medical			Cement Tons Per
Year	Construction (\$2009 Bill)	Population Insured (%)	Medical Cement (000 MT)	Millions \$ (Metric Tons)

*Estimate

Sources: PCA Market Intelligence: Apparent Use of Portland Cement & Construction Put-In-Place Trend Analysis, U.S. Census Bureau



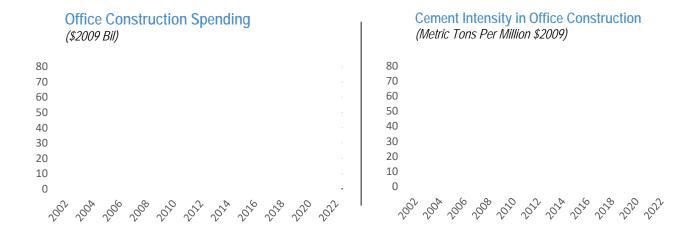
Office Construction



			Change in	Estimated	Office		Cement
	Office	Office	Office	Office	Vacancy		Tons Per
	Construction	Employment	Employment	Capacity ¹	Rate	Office Cement	Million \$
Year	(\$2009 Bil)	(000)	(000)	(000)	(%)	(000 MT)	(Metirc Tons)

¹Employment Based

Sources: PCA Market Intelligence, U.S. Geological Survey, U.S. Census Bureau, CB Commercial and Bureau of Labor Statistics



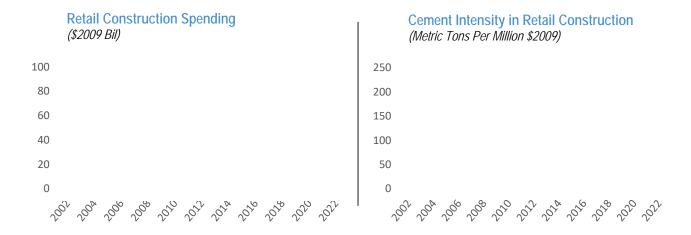
Retail Construction



		Real Consumer				
	Retail	Spending	Change in Retail	Consumer	Retail	Cement Tons
	Construction	Growth	Employment	Sentiment Index	Cement	Per Million \$
Year	(\$2009 Bill)	(%)	(000)	(1985=100)	(000 MT)	(Metric Tons)

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Sources: PCA Market Intelligence, U.S. Geological Survey, U.S. Census Bureau, CB Commercial and Bureau of Labor Statistics

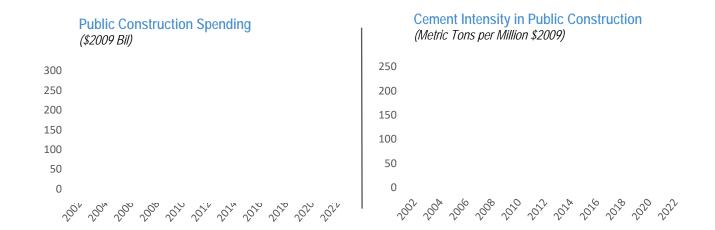


Total Public Construction



			Change in			
	Public	State/Local Share	Government		Cement Tons Per	
	Construction	of Total Public 1	Employment	Public Cement	Million \$	
Year	(\$2009 Bil)	(%)	(000)	(000 MT)	(Metric Tons)	

Sources: PCA Market Intelligence, U.S. Geological Survey, U.S. Census Bureau, CB Commercial, Bureau of Labor Statistics, Federal Highway Administration, Bureau of Economic Analysis



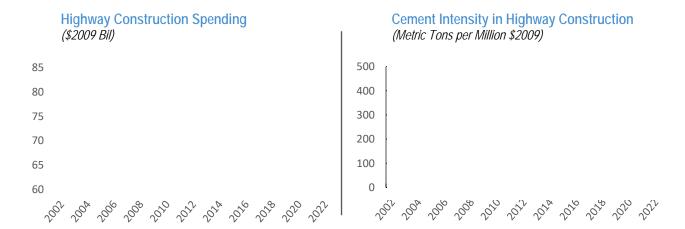
¹ Based on Nominal value

Highway Construction



		Highway Trust	Estimated		
	Highway	Fund	Discretionary		Cement Tons Per
	Construction	Authorizations 1,2	Highway Spending ³	Highway Cement	Million \$
Year	(\$2009 Bil)	(\$2009 Bil)	(\$ Bil)	(000 MT)	(Metric Tons)

Sources: PCA Market Intelligence, U.S. Geological Survey, U.S. Census Bureau, U.S. Department of Transportation



¹ Highway Trust Fund encompasses ISTEA/TEA/SAFETEALU/MAP-21 and subsequent extensions following 2009 expiration

² Data based on planned allocations, not actual funding

³Includes ARRA Spending

Table 22

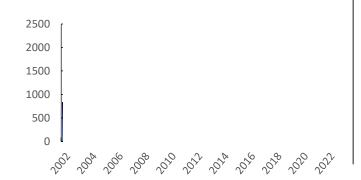
Oil Exploration and Production

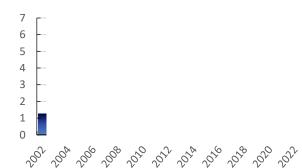


U.S. Oil Production								
Year	WTI Oil Price (\$ Per Barrel)	Active Rig Count	Share of World (%)	Oil Well Cement (000 MT)	Oil Well Cement/ Active Rig			
2002	06.0	004	44 7	4.050	4.0			

Sources: Baker Hugnes incorporated, PCA Market Intelligence: Apparent Use of Portland Cement & Construction Put-In-Place Trend Analysis, U.S. Energy Information Administration









Portland Cement Consumption Growth by State (Compound Annual Growth Rate)

<u>1993 - 2002</u> <u>2003 - 2012</u> <u>2013 - 2022</u> <u>1993 - 2022</u>

Top 20 States in Portland Cement Consumption¹

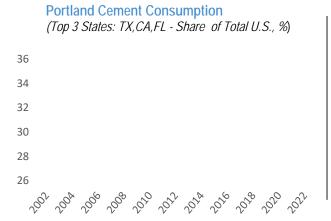


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(Thousands of Metric Tons)

 State
 2002
 State
 2012
 State
 2022

¹U.S. Total excludes AK, Foreign, and Puerto Rico Sources: U.S. Geological Survey



Portland Cement Consumption Share of Total U.S.

■ Top 10 States ■ Mid 20 States ■ Remaining states

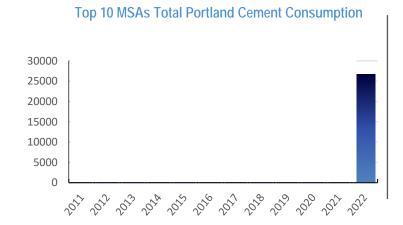
Top 20 MSAs in Portland Cement Consumption¹

(Thousands of Metric Tons)

MSA 2012 MSA 2022

10(010.0.0. 10),772 10(010.0. 100,107

¹U.S. Total excludes AK, Foreign, and Puerto Rico Sources: PCA Market Intelligence



MSA Portland Cement Consumption Share of Total U.S. 2022

Table 26

Highway Infrastructure Funding

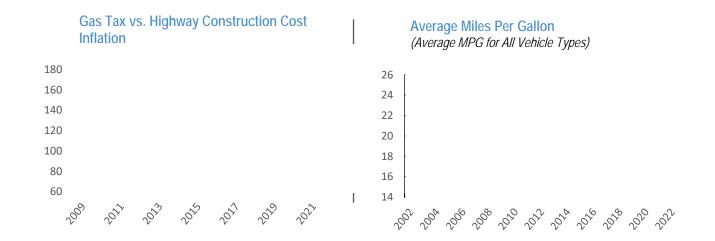


		Deflated	Gas Tax	Gas Tax Public	Vehicle	Highway			
	Gas Tax		Highway Transit		Miles Fuel		Construction	Weighted	
	Gas Tax	(1993\$)	Allocation	Allocation	Traveled	Economy	Cost Idex	Gas Tax*	
Year		(¢ per Gallon)		(Bil Miles)	(Avg MPG)	(2009=100)	(¢ per Gallon)	

*Estimate

Gas consumption per state/gas tax revenue per state

Sources: PCA Market Intelligence, U.S. Geological Survey, U.S. Census Bureau, U.S. Department of Transportation, Federal Highway Administration, U.S. Bureau of Economic Analysis (BEA)



Highway Congestion Measures



		Total Licensed	Total Vehicles on	Lane Miles per	Lane Miles per	
	Highway Lane	Drivers	Road	Thousand	Thousand	Fatalities
Year	Miles	(000)	(000)	Drivers	Vehicles	(Per Million Drivers)

*Estimate

Sources: Federal Highway Administration, National Highway Traffic Safety Administration

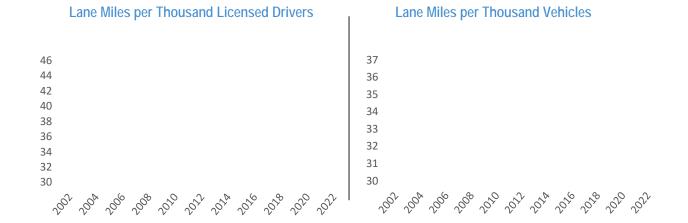


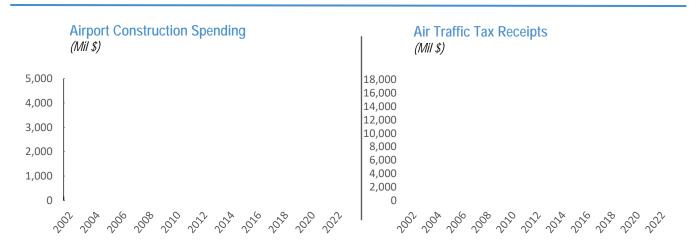
Table 28

Airport Infrastructure Funding



	Airport and			·	·	<u> </u>
	Airway Trust	Airport and	Airport			International
	Fund Tax	Airway Trust	Construction		Domestic	Departure Ticket
	Receipts	Fund Balance	Spending	Cargo Tax	Passenger Tax	Tax
Year	(Mil \$)	(Year End)	(Mil \$)	(%)	(%)	(\$ per Passenger)

Sources: Federal Aviation Administration, U.S. Census Bureau, Internal Revenue Service



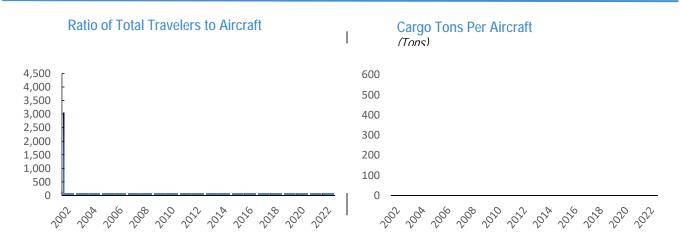
Airport Congestion Measures



			Total Landed	Active			
	Air Travelers	Air Travelers	Cargo	Aircraft	Hours Flown	Travelers per	Aviation
Year	(000)	(% Change)	(000 Tons)	(000)	per Aircraft	Aircraft	Incidents

*Estimate

Sources: Federal Aviation Administration, National Transportation Safety Board



Seaport Congestion Measures

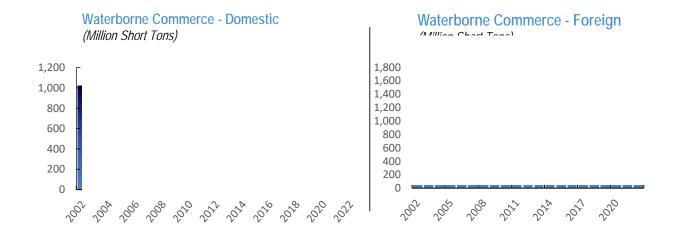


			Water	Water	Ratio Water
	U.S. Waterborne	U.S. Waterborne	Transportation	Transportation	Transportation to
	Commerce	Commerce	Gross Output	Gross Output	GDP
Year	(Million Short Tons)	(% Change)	(Mil \$)	(% Change)	(%)

2022 2,120* -0.6* 33,281* 28.6* 0.1*

*Estimate

Sources: U.S. Army Corps of Engineers, Maritime Administration, Bureau of Economic Analysis



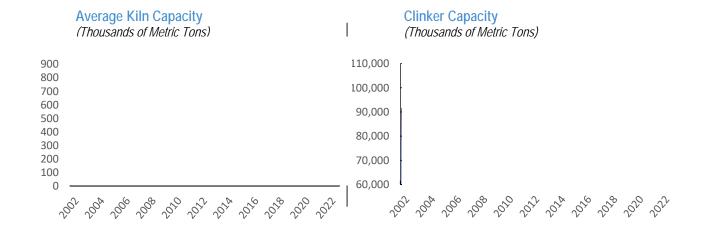
Clinker Capacity*

(Thousands of Metric Tons)

Year Number of Plants¹ Number of Kilns Average Kiln Daily Clinker Annual Clinker Capacity Capacity Capacity

2022 00 120 010 200 01,010

Source: PCA U.S. Portland Cement Industry: Plant Information Summary



¹ Count reflects clinker-producing plants only

^{*} Years when Plant Information Summary is not published are estimated by adding expansions and subtracting only announced permanent closures. 2022 Capacity will be updated in the upcoming Plant Information Summary.

^{**}Reflects Capacity Adjustments through 12/31/2022

Clinker Production, Capacity, and Capacity Utilization

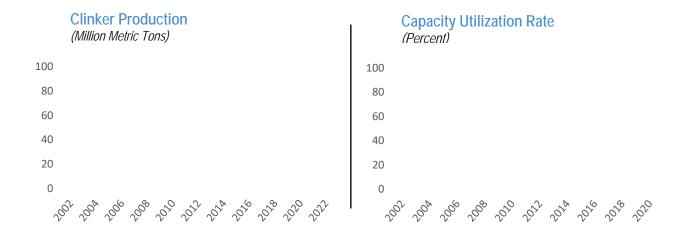


	Clinker Production	Clinker Capacity*	Utilization Rate	
Year	(MMT)	(MMT)	(%)	

10.0 00.0

Clinker is the primary intermediate product of cement making. Kilns produce clinker which is finely ground to make finished cement. Clinker comprises approximately 92% of cement's final weight.

Source: U.S. Geological Survey, PCA U.S. Portland Cement Industry: Plant Information Summary



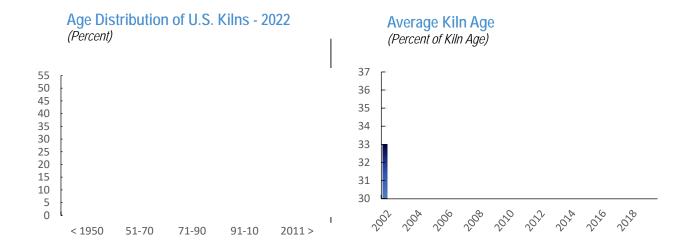
^{*} Years where Plant information Summery is not published are estimated by adding expansions and subtracting only annouced permanent closures.

Age Distribution of U.S. Clinker Capacity by Process, 2022*



Age of Kilns	Wet Process	Dry Process	Total
--------------	-------------	-------------	-------

^{*} Reflects Capacity Adjustments through 12/31/2022, with planned expansions and permanent closures estimated Source: PCA U.S. Portland Cement Industry: Plant Information Summary



Clinker Capacity by Census District*



(Thousands	of Metric T	ons)		East	East	West	West			
	New	Mid	South	North	South	North	South			
Year	England	Atlantic	Atlantic	Central	Central	Central	Central	Mountain	Pacific	Total

Source: PCA U.S. Portland Cement Industry: Plant Information Summary

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Clinker Capacity**

New England _____Mid Atlantic

tral

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^{*} Years without Plant Information Summary published are estimated

^{**}Reflects Capacity Adjustments through 12/31/2022



U.S. Cement Company Clinker Capacity

(Gray and White Plants) (Thousands of Metric Tons - Estimated as of 12/31/2022)

Rank Company Clinker Capacity* Industry

*Reflects Capacity Adjustments through 12/31/2022

Source: PCA U.S. Portland Cement Industry: Plant Information Summary

Foreign Affiliated U.S. Clinker Capacity



(Gray and White Plants)

Clinker Capacity (000 Metric Tons)

Company

Affiliation as of December 31st, 2022

Country

12/31/2022*

*Reflects Capacity Adjustments through 12/31/2022 Source: PCA Market Intelligence



Capacity Expansion Estimates

(Clinker, Thousand of Metric Tons)

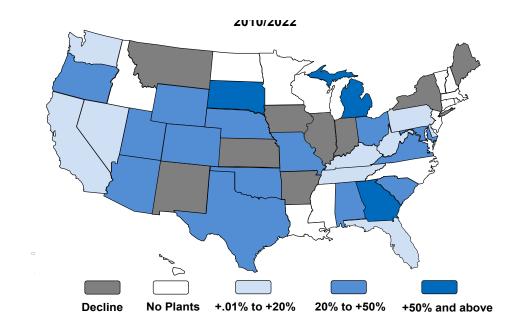
Year On

Stream Company Location 2014 2015 2016 2017 2018 2019 2020 2021 2022 **Total**

15 Largest States Ranked by Cement Grinding Capacity

(Thousands of Metric Tons - as of 12/31/2022)

	1999	1999		2010		2022	
	Grinding	U.S.	Grinding	U.S.	Grinding	U.S.	
State	Rank Capacity	Total	Rank Capacity	Total	Rank Capacity	Total	



Cement Imports

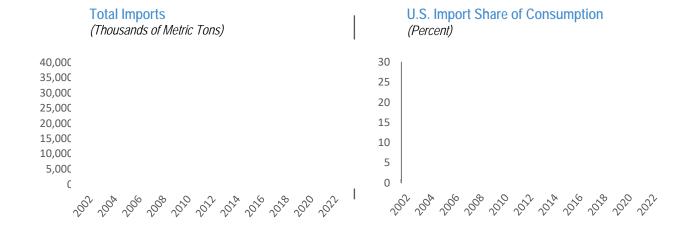
(Thousands of Metric Tons)



		Finished		U.S. Cement		Finished	
Year	Clinker	Cement	Total	Consumption ¹	Clinker	Cement	Total

ZUZZ 1,24Z 20,018 20,001 110,081 1.1 22.8 24.0

¹Portland and Masonry excludes AK, Foreign, and Puerto Rico Sources: U.S. Census Bureau: Economic Indicators Division, U.S. Geological Survey







U.S. Cement and Clinker Imports by Port - Top Customs Districts

(Thousands of Metric Tons)

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Source: U.S. Census Bureau: Economic Indicators Division

Cement & Clinker Imports By Census District

(Thousands of Metric Tons)

New Mid South North South North South Year England Atlantic Atlantic Central Central Pacific Total Central Central Mountain

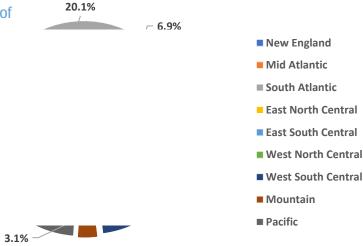
West

West

East

East

Portland Cement Consumption Share of Total U.S. 2022



¹ Includes Puerto Rico and U.S. Virgin Islands Source: PCA U.S. Portland Cement Industry: Plant Information Summary

Days Supply

Table 43

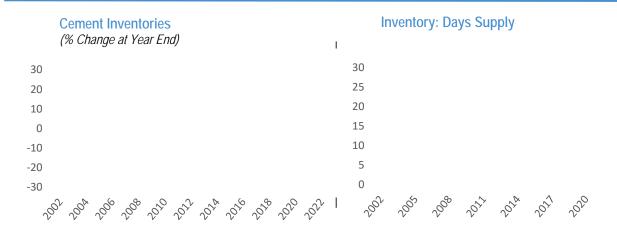
Cement* Inventories at Year-end

(Thousands of Metric Tons)

Stocks at Mills & Year-Year % Year-Year %

Year Terminals Change U.S. Consumption Change

* Portland & Masonry (excludes Puerto Rico) Source: U.S. Geological Survey

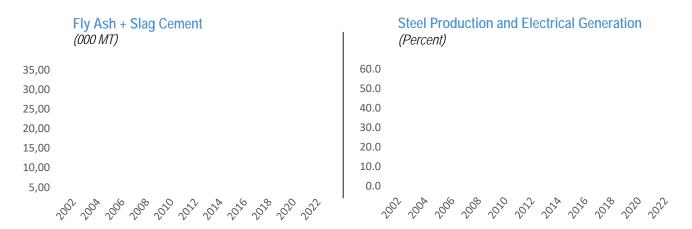


Supplementary Cementitious Materials (SCM)



	Fly Ash	Slag Cement	Electric Arc Furnaces	Basic Oxygen Furnances	Coal As % of U.S.
Year	(000 MT)	(000 MT)	(% of Steel Production)	(% of Steel Production)	Electrical Generation

*Estimate Sources: American Coal Ash Association, Slag Cement Association, U.S. Energy Information Administration. U.S. Geological Survey



Portland Cement Shipments by Type of Customers

(Thousands of Metric Tons)



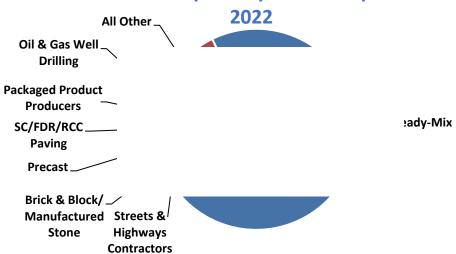
Ready-Mix
Streets & Highways Contractors
Brick & Block/ Manufactured Stone
Precast
SC/FDR/RCC Paving
Packaged Product Producers
Oil & Gas Well Drilling
Prestressed Concrete*
Concrete Pipe
Building Materials Dealers
Interlocking Pavers
Fiber Cement Siding Manufacturers
Waste S/S**
SC/RCC Water Resources
Concrete Roof Tile Manufacturers

Total Shipments

All Other

Source: PCA Survey of Consumption by User Group

Consumption by User Groups





Portland Cement Shipped from U.S. Plants by Type of Product

(Thousands of Metric Tons)		2019	2020		2021		
	Quantity	% of Total	Quantity	% of Total	Quantity	% of Total	

General Use and Moderate Heat

(Types I and II)

High-Early Strength (Type III)

Sulfate-Resisting (Type V)

Block

Oil Well

White

Blended

Portland Slag and Pozzolan

Portland Fly Ash and Other

Miscellaneous

Total Shipments

Source: U.S. Geological Survey

Table 47

Shipments of Portland Cement from Mills by Type of Carrier

Shipments to Ultimate

Rail

Truck

Barge & Boat

Unspecified

Shipments from Plant

Rail

Truck

Barge & Boat

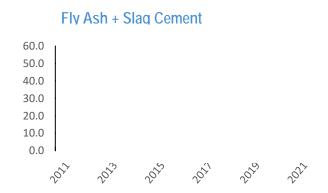
Unspecified

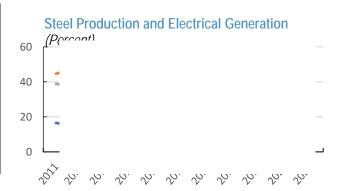
Percent of Total Shipm

Terminal to customer

Plant to customer

Source: U.S. Geological §





Summary of Energy Consumption

(Thousands of BTUs per Equivalent Metric Ton*)



Gasoline
Middle Distillates**
Diesel
Fuel Oil
Residual oil
LPG

Total Petroleum Products

Natural gas Coal Petroleum Coke

Total Coal and Coke

Alternative Fuel

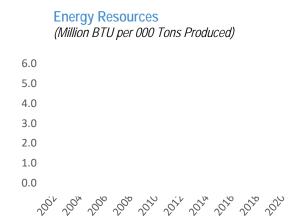
Total Fuel Electricity

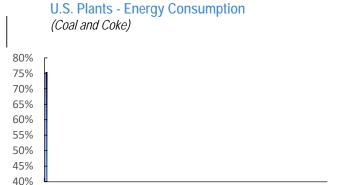
Total Fuel and Power

* Equivalent Metric Ton = weighted average of 92% clinker production plus 8% finished cement production

**Collection of Diesel and Fuel Oil individually commenced in 2011

Source: PCA U.S. Labor-Energy Input Survey





40, 40, 40, 40, 40, 40, 40, 40, 40, 40,

78

76

Table 49

Alternative Fuels Utilized



United States

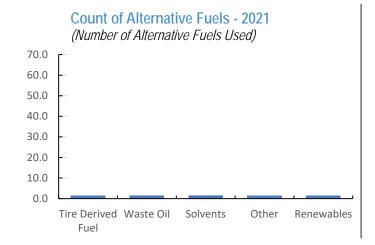
2

Total Reporting Plants Plants using Alternative Fuel Percent

Types of Alternative Fuels Us

Tire Derived Fuel Waste Oil Solvents Other Renewables

Source: PCA U.S. Labor-Energy Input Guivey







Plant Fuel Mix



(% Distribution of BTUs Consumed)

Coal and Coke
Natural Gas
Petroleum Products
Electricity
Alternative Fuels

Total Fuel

Source: PCA U.S. Labor-Energ

Table 51

Energy Consumption by Process

(Thousands of BTUs per Equivalent Metric Ton*)

% Change

Fuel & Electricity

All Plants

Wet-Process Plants

Dry-Process Plants

Fuel

All Plants

Wet-Process Plants

Dry-Process Plants

Electricity (kWh per

All Plants

Wet-Process Plants

Dry-Process Plants

*Equivalent Metric Ton = \cdot Source: PCA U.S. Labor-l

Resources Used in Producing Cement¹

(Per Thousand Metric Tons of Cement Production)

Year Energy*
(Million BTUs per Ton)

Labor** (Tons per Hour)

1Portland and Masonry

^{**}Equivalent Labor Ton = weighted average of 85% clinker production plus 15% finished cement production Source: PCA U.S. Labor-Energy Input Survey, U.S. Geological Survey

Labor	Labor Resources
(Tons Per Hour)	(Employee - Hours per 000 Tons Produced)
3.5	450
3.0	400
	350
2.5	300
2.0	250
1.5	200
1.0	150
	100
0.5	50
0.0	0
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^{*} Equivalent Energy Ton = weighted average of 92% clinker production plus 8% finished cement production

50

YEARBOOK 2023

Table 53

U.S. Cement Industry Employment



(Thousands)			Cement Tons ¹ Per	Cement Tons¹ Per
Year	All Employees	Production Workers	Employee	Production Worker

Source: Annual Survey of Manufacturers, U.S. Census (NAICS 327310)

Table 54

U.S. Cement Industry Financial Statistics

(Median Results Cement Operations)	Industry Total
Gross Margin (%)	
Operating Profit (%)	
Operating Profit (\$/ton)	
Annual Capital Expenditures (% of sales)	
Source: PCA Financial Benchmarking	g Survey

¹ Portland + Masonry

^{*} Estimate

Cement Industry Operating Statistics



Value of Shipments (\$Billion)

Employment (000) Payroll (\$ Million)

Energy (\$ Million)

Purchased Fuel & Power

Fuel

Power

NonEnergy Material

Investment (\$ Million)

New Capital Expenditures Buildings

Equipment

Key Ratios - Percent of Shipi

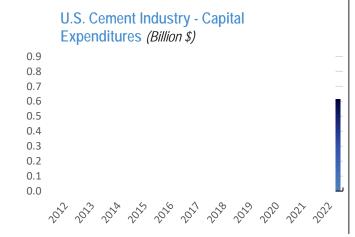
Payroll

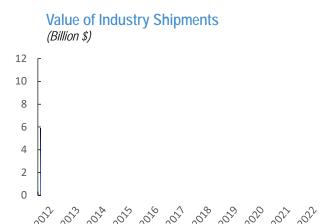
Purchased Fuel and Power

NonEnergy Materials

*Estimate

Source: Annual Survey of Manufacturers, U.S. Census (NAICS 327310)





Top World Producers of Hydraulic Cement

(Millions of Metric Tons)

China

India

United States

Turkey

Iran

Brazil

Russia

Pakistan

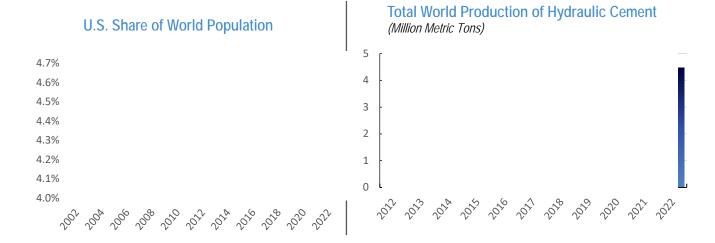
Japan

Egypt

World Total

* Estimated

Sources: U.S. Census Bureau, F



Population Growth Rates for Top World Producers of Hydraulic Cement



(Year-Year % Change)

China

India

United States

Turkey

Vietnam

Iran

Indonesia

Egypt

Japan

Russia

South Korea

Brazil

Saudi Arabia

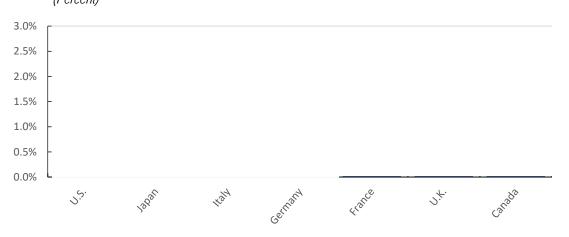
Pakistan

Total World

*Includes Puerto Rico.

Source: U.S. Census Bureau: International Data Base

Share of G7 Countries to Total World Cement Consumption - 2022 (*Percent*)



Cement Consumption



(Million Metric Tons)

G7 Countries

G7 Share of

Total G7 World World

Year U.S. Japan Italy Germany France U.K. Canada Consumption Consumption

Source: U.S. Census Bureau, International Cement Review, United States Geological Survey

